



# Changes in Higher education: scenarios and experiences

**Scenario planning to guide the adoption of learning  
technologies in education**

*HEFCE, Centrepont, London  
26<sup>th</sup> November 2003*

Wim de Boer

# Outline

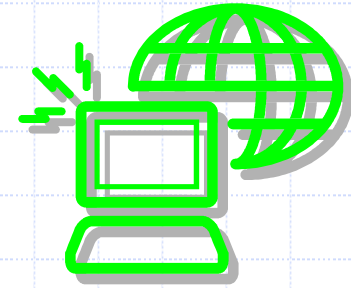
- ◆ Changes are slow: International survey results
- ◆ University scenario's
- ◆ Strategies, possibilities & examples
- ◆ Activity
- ◆ Report of the activity and feedback



*International comparative survey on the  
current and future use of ICT in Higher  
Education:  
Models of Technology and Change in  
Higher Education*

**Betty Collis, Marijk van der Wende  
Wim de Boer, Petra Boezeroy, Gerard Gervedink Nijhuis**

# International research:



- What strategic choices do institutions make with respect to the use of ICT
- Which (perceived) external conditions and developments influence this choice and how?
- What role do external competition/ collaboration play?
- Which internal conditions and measures are taken in order to achieve the strategic targets
- What are the implications of the various strategic choices / models for Technology use, on teaching & learning Time, and on workload and satisfaction of staff?

# Methodology

- ◆ Countries: the Netherlands, Germany, the United Kingdom, the United States of America, Australia, and Finland
- ◆ Actors: decision-makers, instructors, and support staff
- ◆ Survey questionnaire

# Response

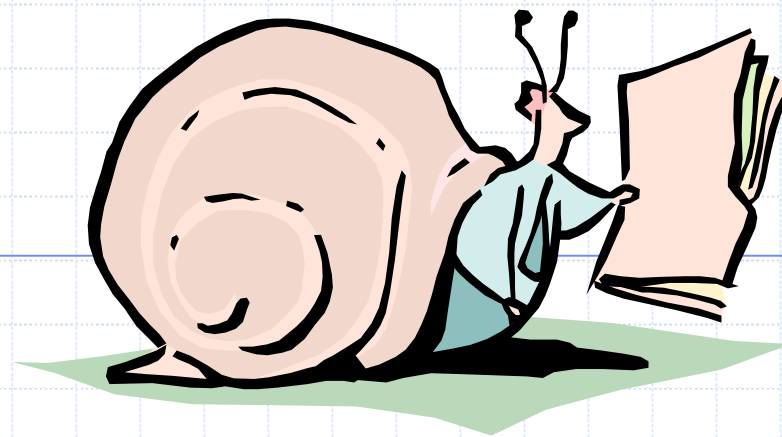


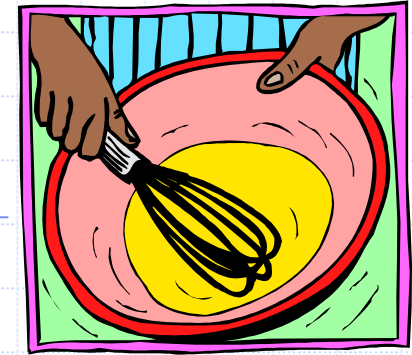
Countries	Number of institutions	Percentage of total sample
Germany	64	36.8
UK	27	15.5
Netherlands	26	14.9
Norway	17	9.8
USA	17	9.8
Finland	16	9.2
Australia	7	4
Total	174	100

Approximately 25% of the German institutions, 50% of the Dutch institutions, 20% of the Australian universities, 30% of all Finnish institutions, 50% of all Norwegian institutions and 27% of the UK universities responded to the survey. As for the USA less than 1% of all institutions responded and only 8% of those addressed.

**Trend 1:**

**Change is slow, and not radical**





Trend 2:

ICT in teaching and learning:  
part of a blend

*Lectures are still dominant*

*Not replacing the instructor*

*Not replacing the lecture or the book*



# Teaching Practice



Interaction with the instructor	Very low amount	4.08	Very high amount
Interaction among students	Very low amount	3.73	Very high amount
student participation	individually	2.65	As part of a group
How much Web-based?	None	2.54	Entire course is Web-based
Student communication	face to face	2.22	Only via the computer



# Type of learning setting

Typical learning setting (N=690)	Now	Future
	Mean	Mean
On-campus settings for course activities	4.55	4.26
Variations in where and how students participate, in campus-based setting	3.34	3.96
Many students are attending at a distance	2.05	2.80
Students use the home institution as a base but pick and choose their courses from many locations	1.85	2.81

*1=little or none, 3=some, 5=very much the case*

# Influence of ICT in teaching practice:

E-mail systems	3.9
Web resources	3.9
Web-based course management systems	2.5
Wireless solutions	1.7
Planning tools, such as network-accessible agendas	2.3
Externally available courses or modules, accessible via the Web	2.1
Conferencing tools (video, audio, chat)	2.0

*1= very little, 3=some, 5=very much*



## Trend 3:

Instructors doing more,  
but with no reward

- Offering more flexibility*
- Spending more time because of technology*

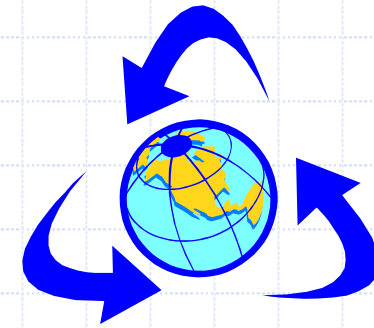


*Why the implementation of ICT in HE  
is slow?*

Is there a clear need for change?



# Change...



- ◆ broader and more diverse students  
(LLL, from companies, international)
- ◆ changing roles of instructors
- ◆ more-flexible curricula
- ◆ new delivery methods
- ◆ globalization of higher education



"A mix of on-campus and flexible learning is an ideal mode of delivery for many of the new types of learners. The lifelong learning market for formal university and college courses in knowledge-based economies is at least as great as the market for students leaving high school"

(Bates, 2001)

# Flexibility as an answer...

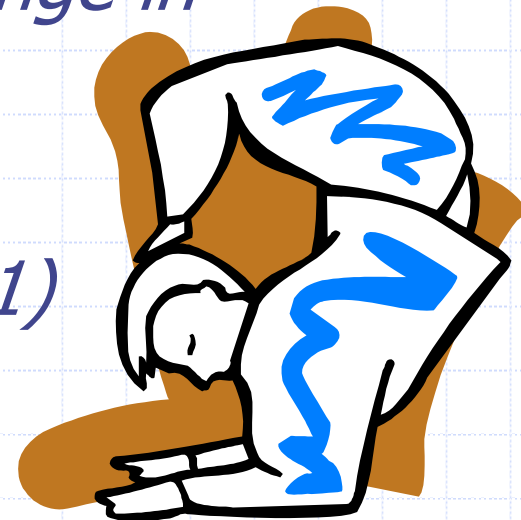
- ◆ often taken as synonymous with distance education: time, place and pace
- ◆ But not only:
  - When and where..., also:
  - What (options in course resources)
  - How (options in types of learning activities)
- ◆ The key idea is offering *learner choice* in different aspects of the learning experience.



# Technology and flexibility

*"Flexibility is seen as the key idea, and flexibility requires technology. Thus new developments in technology feature in much of the change in higher education"*

*(Collis & Moonen, 2001, p. 31)*



# Main Questions

Which scenarios are emerging with respect to the use of technology in higher education and how can strategic choices be based on them?

*Where are we going?*

*Are there better ways to get there?*

# Where do you go?

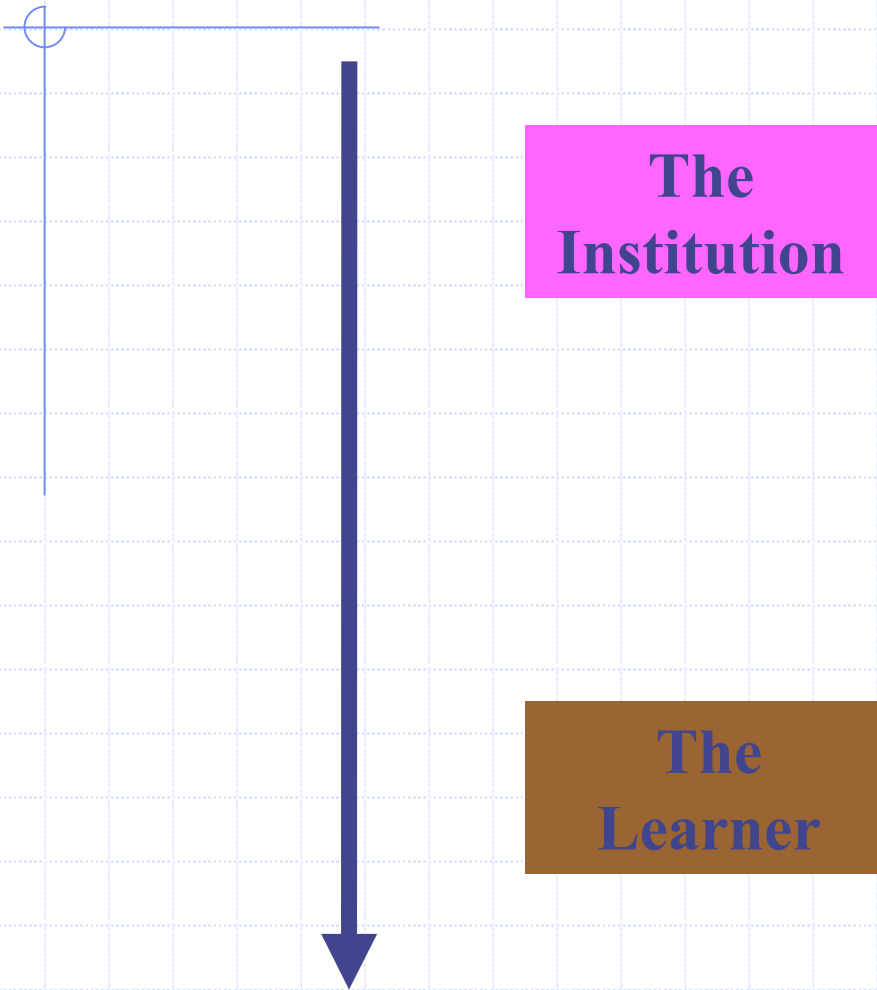


**Campus  
(often  
local)**

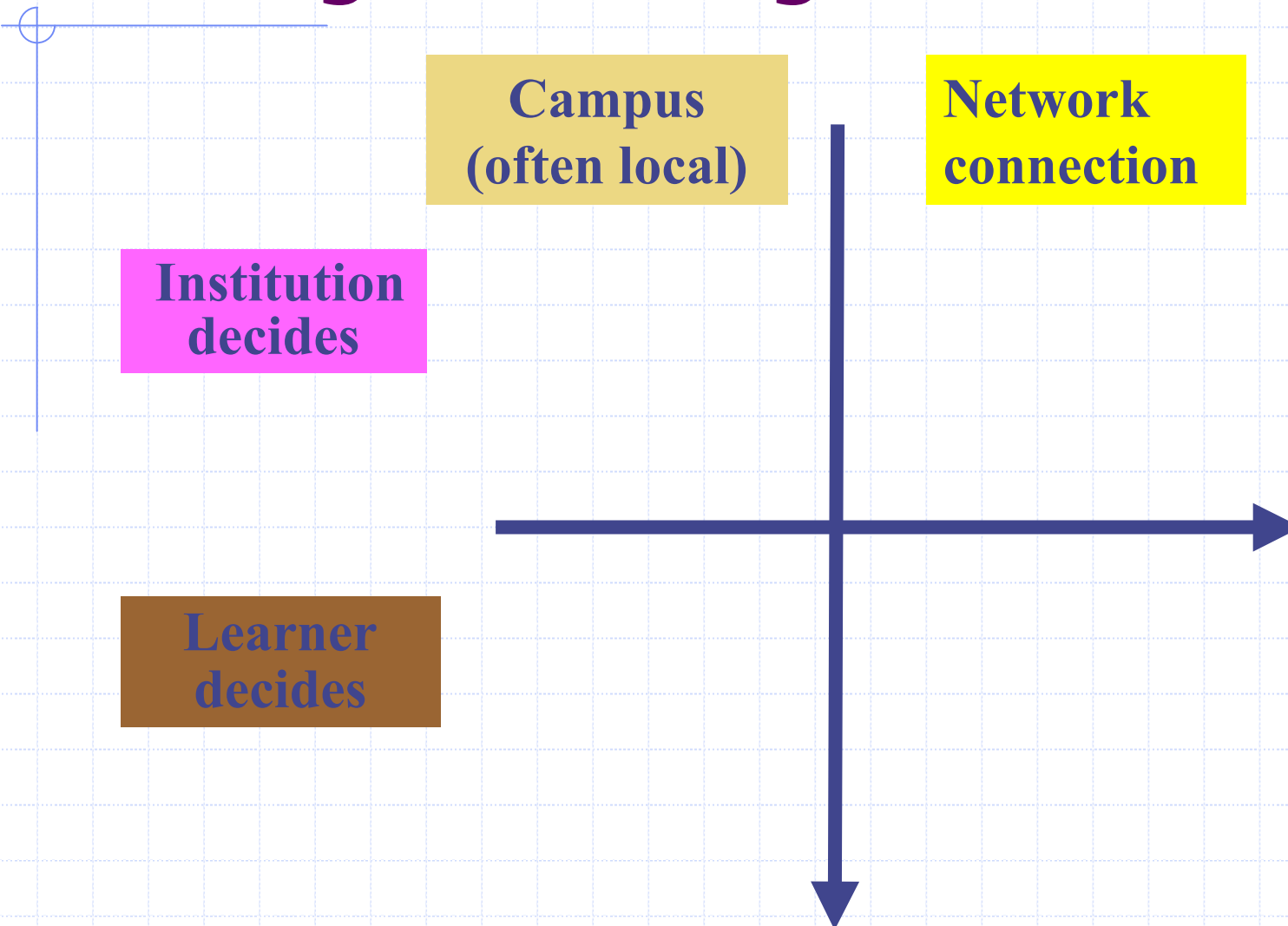
The diagram features a light blue grid background. At the top, there is a horizontal blue bar with a dotted pattern. A blue line starts from the left edge, goes down, then right, and then up to the top edge. A thick blue arrow points from the left towards the right, positioned above two rectangular boxes. The left box is olive green and contains the text 'Campus (often local)'. The right box is yellow and contains the text 'Network connection'.

**Network  
connection**

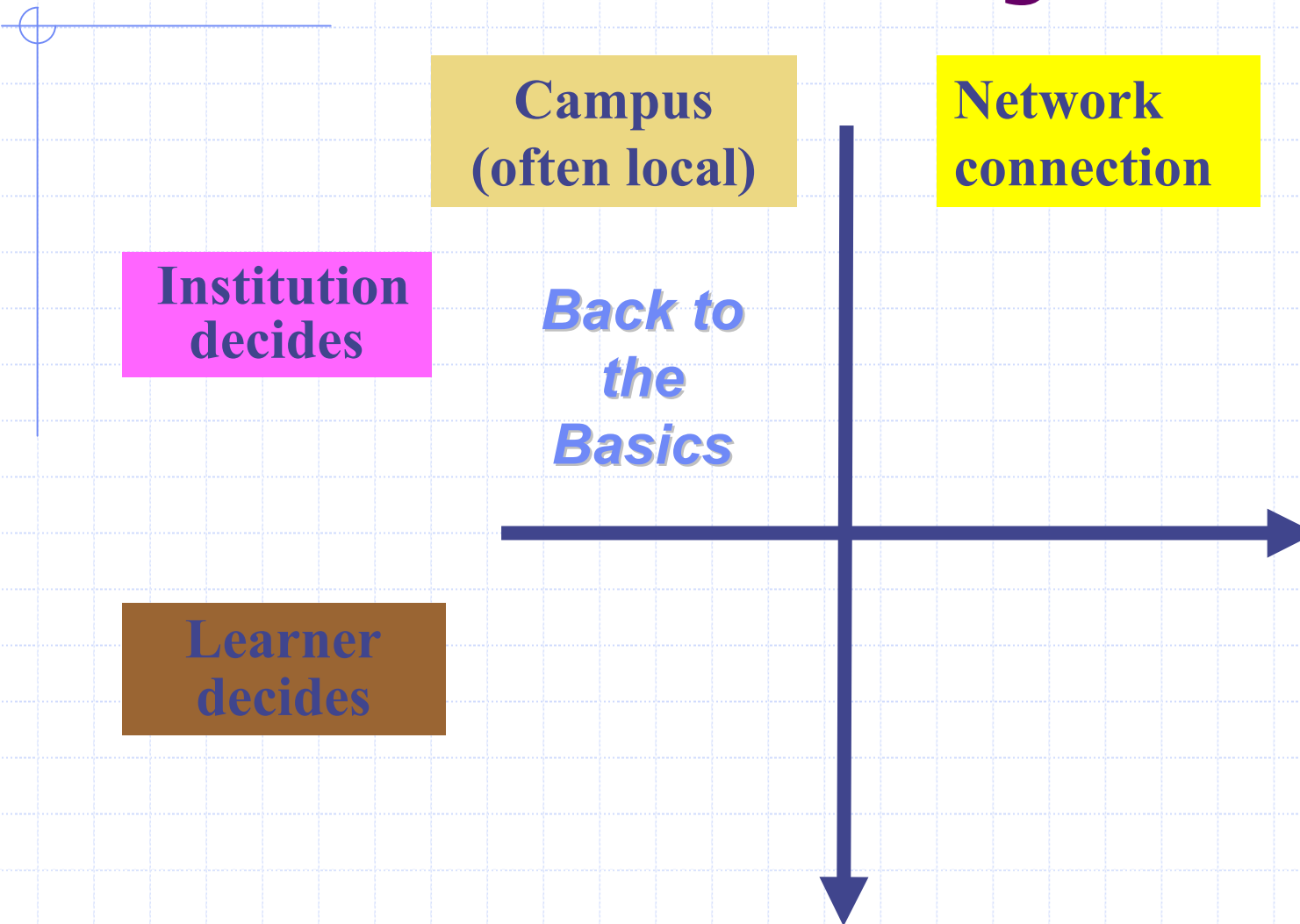
# Who decides what and how students learn?



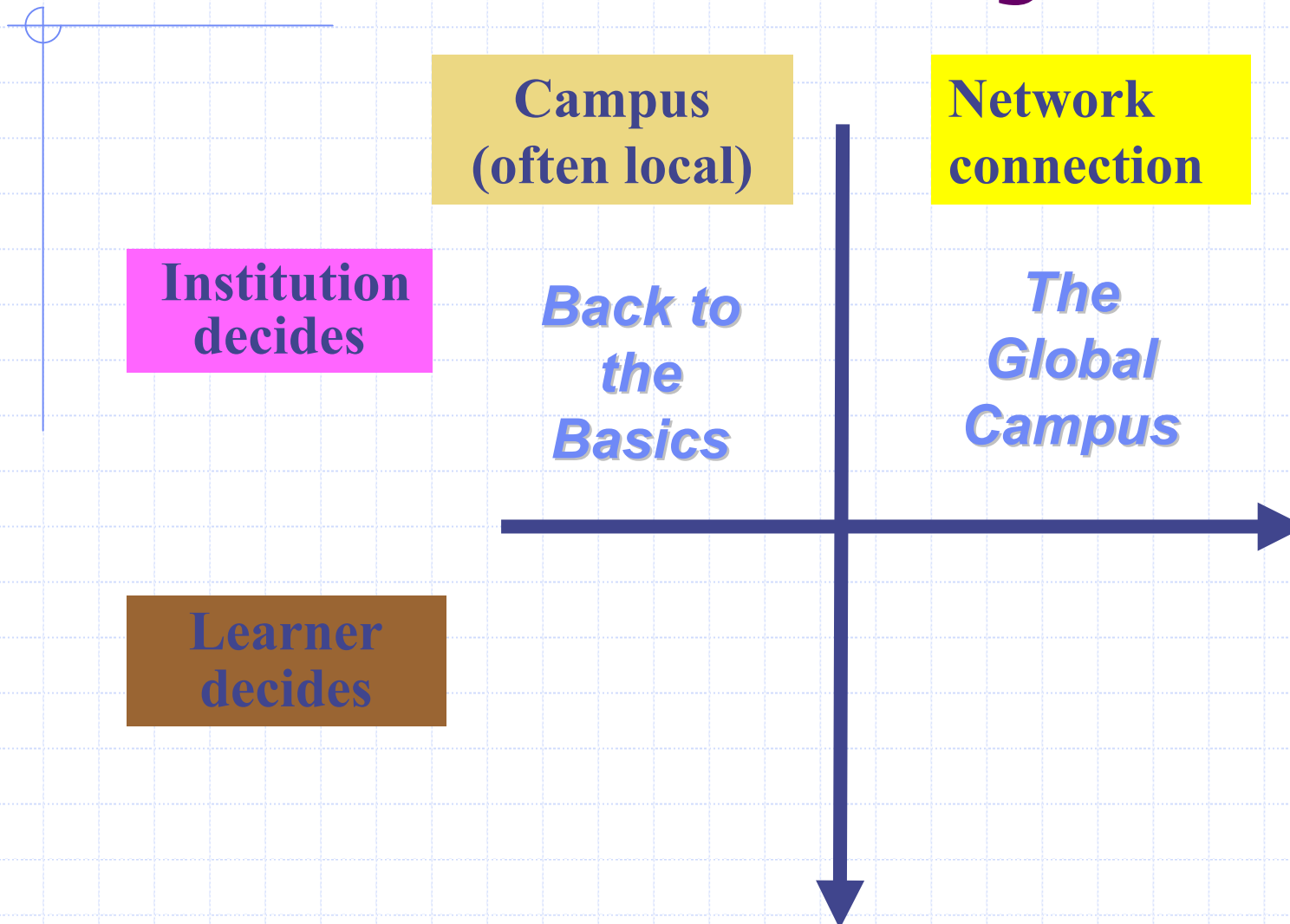
# Putting these together...



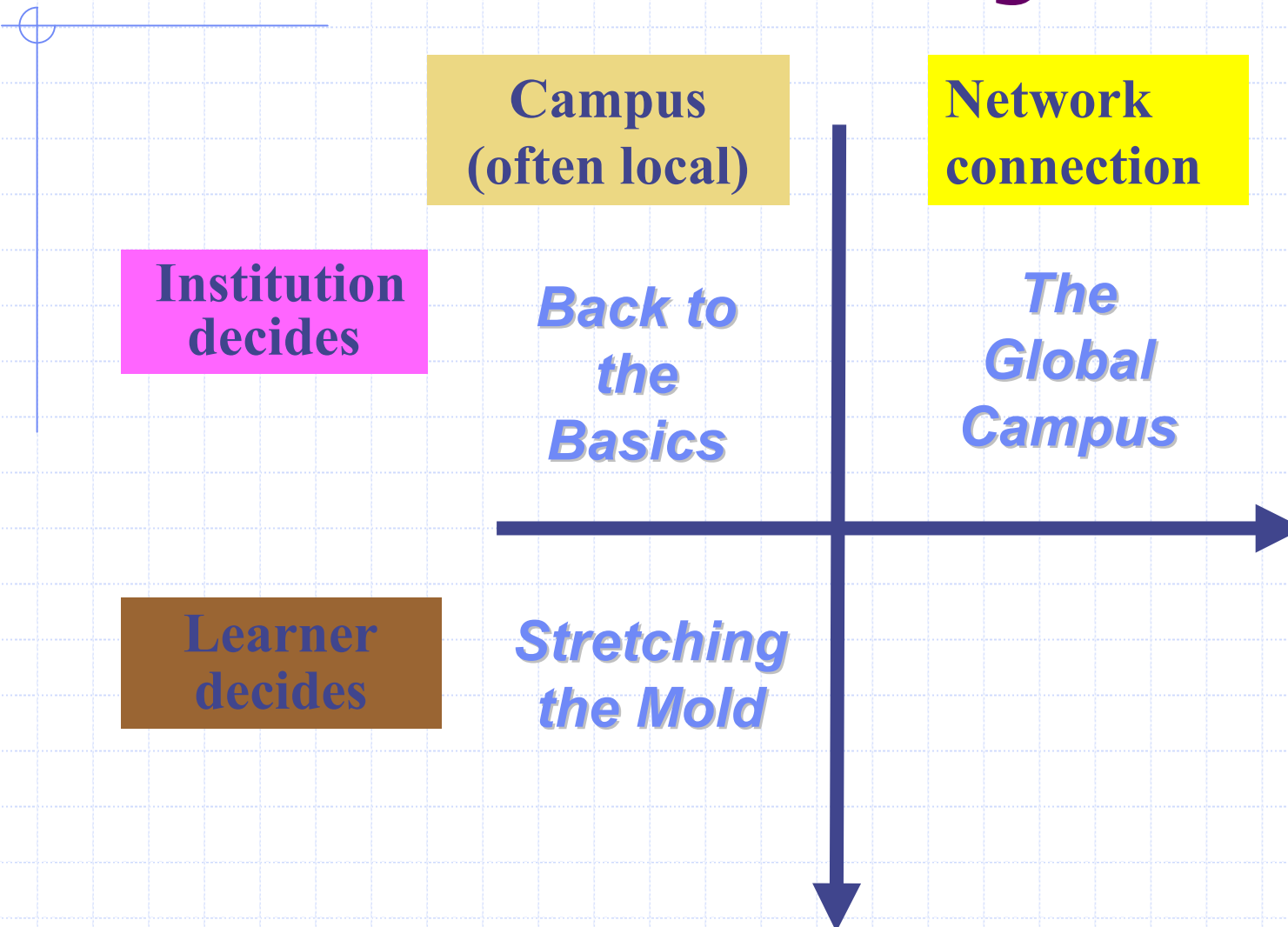
# 4 Scenarios for Change



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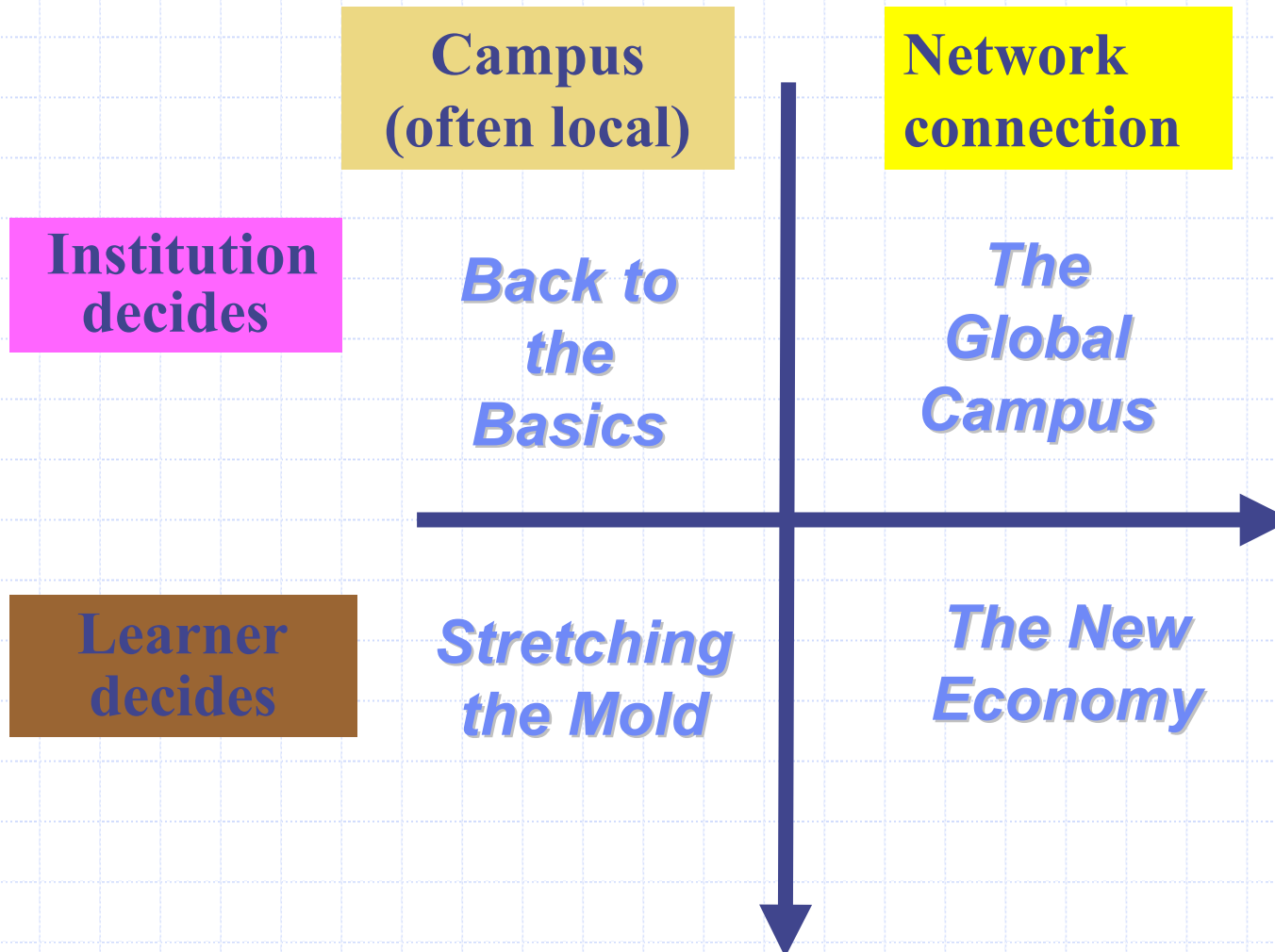


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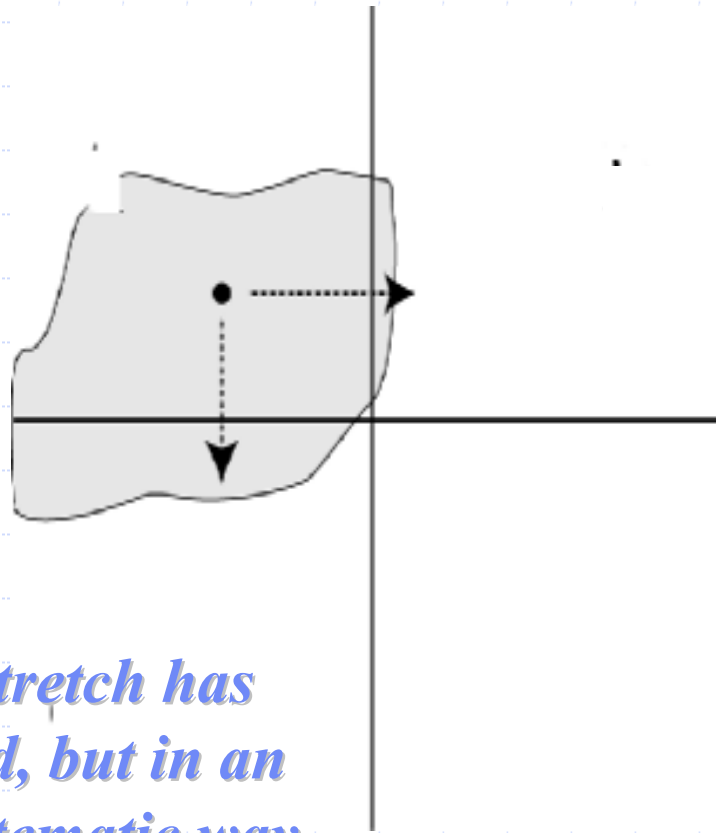




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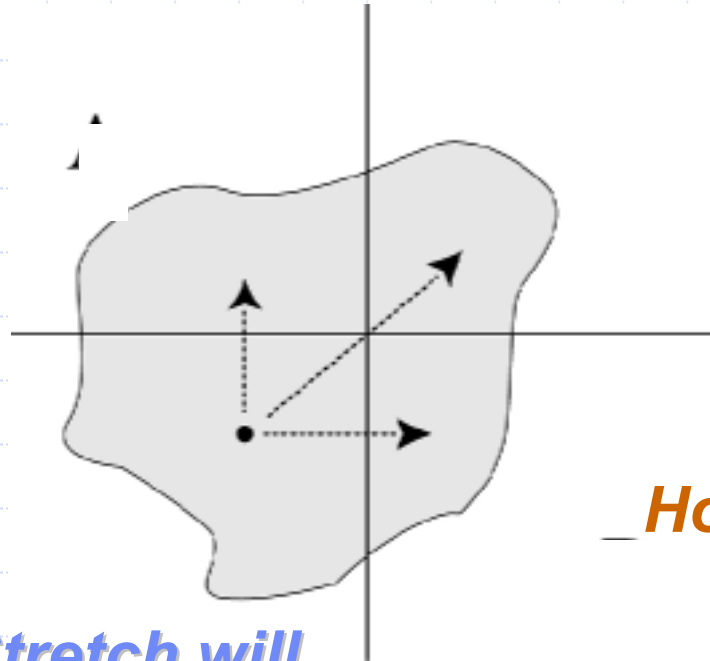


# From the survey: Current situation?



*The Stretch has started, but in an unsystematic way*

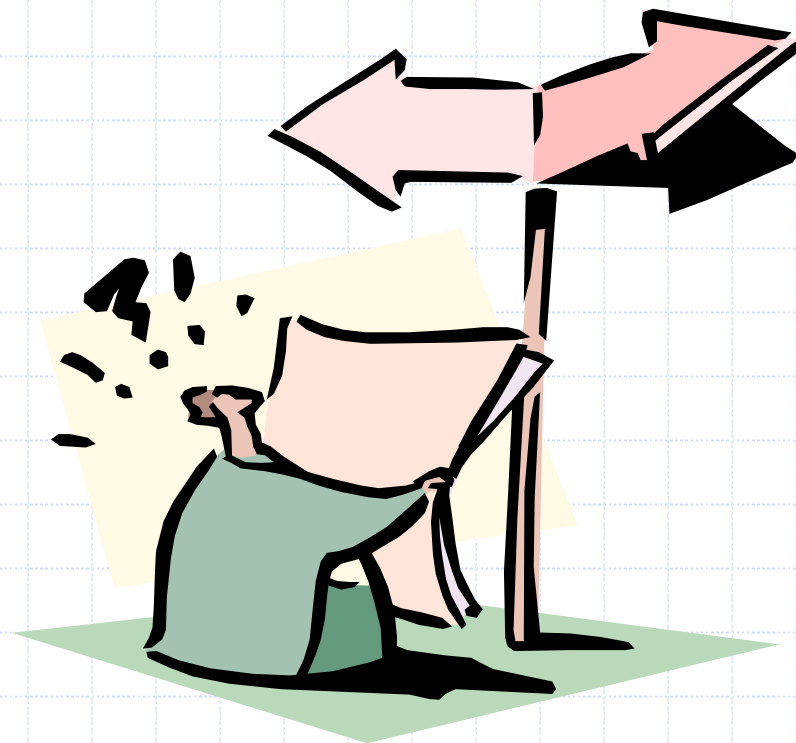
# Expected situation (5 years hence)?



*How to get there?*

*The Stretch will  
be more systemic*

... by helping instructors to be systematic about  
*Stretching the Mold*



- ◆ **By a Model and “Flexibility Dimensions”**
- ◆ **By tools in our course-management system**



# Workshop: using the models

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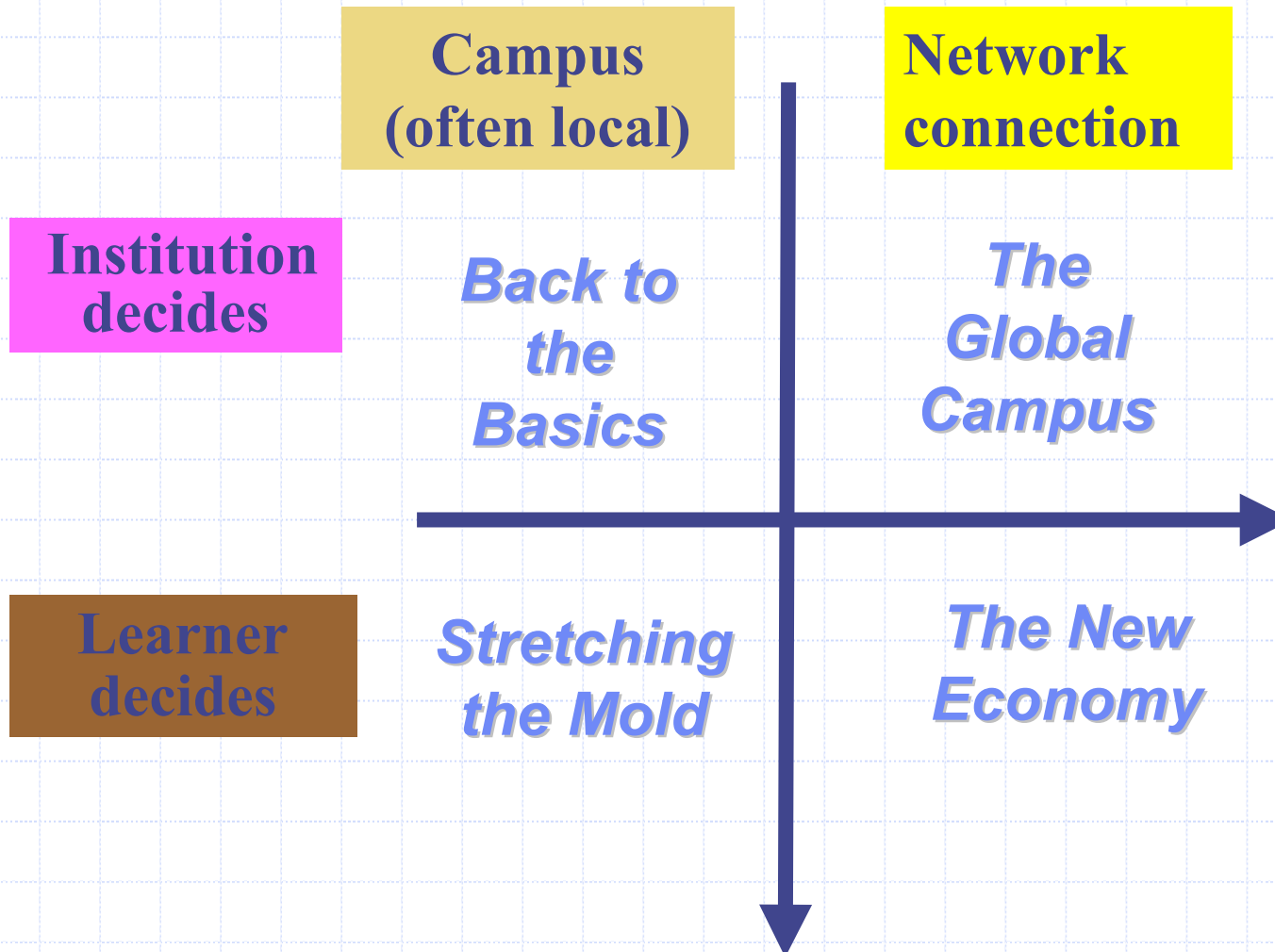
# Activity 1

Example 1

Two examples: what scenarios?

Example 2

# 4 Scenarios for Change



# Activity 2

- ◆ Make groups of 5 persons, choose one university as a case
- ◆ Steps:
  - Where to focus upon?
  - What choices do you make?
- ◆ Approach:
  - Investigate your problems with your target groups, pedagogies and learning routes. Be specific.
  - Make choices for types of flexibility, pedagogy, use of technology and implementation



# What is your goal?

- ◆ New cohorts? (LLL, Learning on the job, distance learning, international students)
- ◆ New pedagogies? (Active learning, self study, group-based learning)
- ◆ Interpersonal or planning flexibility?
- ◆ Be more efficient? (do more with the same number of staff)
- ◆ Combination of ...?

# What options in flexibility do you choose?

Time

Content

Entry requirements

Instructional approach and resources

Delivery and logistics

# Options in Flexibility (Collis)

## **time:**

for starting and finishing

for submitting assignments and interaction

Tempo/pace of studying

Moments of assessment

## **content:**

Topics of the course

Sequence of different parts of a course

Orientation of the course

Key learning materials of the course

Assessment standards and completion requirements

## **entry requirements:**

Conditions for participation

## **instructional approach and resources:**

Social organization of learning

Language to be used during the course

Learning resources: Modality, origin

Instructional organisation of learning

## **delivery and logistics:**

Time & place for contact

Methods, technology for support and contact

Types of help, com. available, technology req.

Location, technology for participating the course

Delivery channels for course information, content, communication

# What choice in pedagogy?

- ◆ Learning as knowledge acquisition versus learning as participation
- ◆ Group based vs individual
- ◆ Authentic vs academic problems
- ◆ ...

# What technology for course support do you need? How?

- ◆ Publication, information dissemination
- ◆ Communication
- ◆ Collaboration
- ◆ Information and resource handling
- ◆ Specific for teaching and learning purposes
- ◆ Port folio; pdp
- ◆ Testing
- ◆ Self study
- ◆ For course integration

# In an integrated environment? i.e. an ELO:

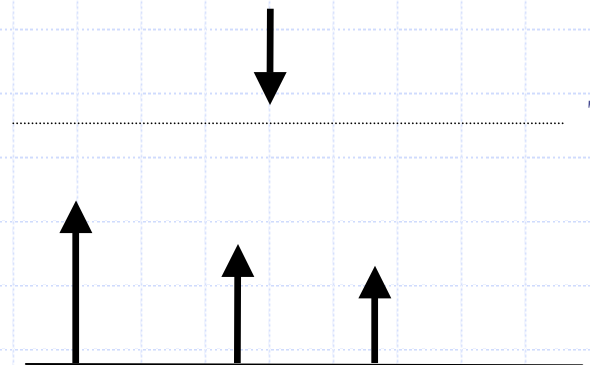
- ◆ Course organization
- ◆ Lectures, contact sessions
- ◆ Self-study, assignments
- ◆ Major assignments
- ◆ Testing
- ◆ Mentoring, communication not specific to the above list

# How implement?

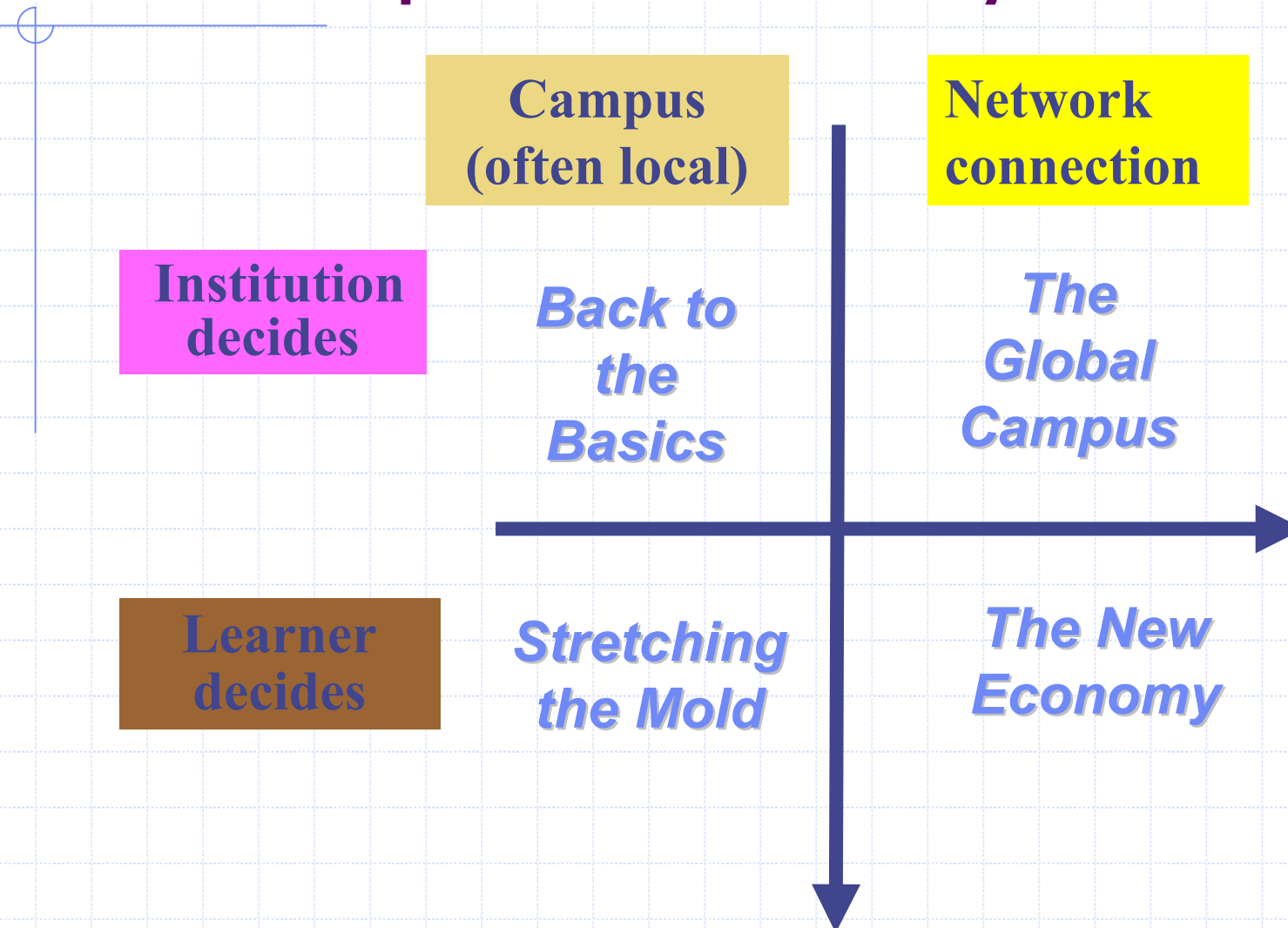
## ◆ 4-E model factors:

- Environment
- Ease of use
- Engagement
- Educational effectiveness

## ◆ What term, support, means, ....?



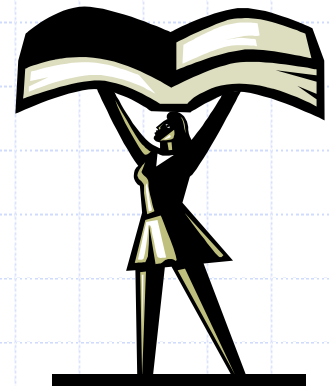
# Which quadrant are you in?





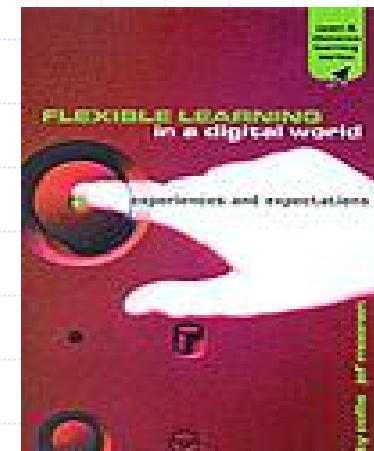
# Report

- ◆ Your main problem / focus
- ◆ Choices (flexibility, pedagogy and technology)
- ◆ Your implementation ideas
- ◆ Which quadrant you are heading



# For more information?

- ◆ [W.f.deboer@utwente.nl](mailto:W.f.deboer@utwente.nl);  
<http://users.edte.utwente.nl/boerwf>
- ◆ Collis, B., & Wende, M. van der (2002). Models of technology and change in higher education: An international comparative survey on the current and future use of ICT in HE  
<http://www.utwente.nl/cheps/documenten/ictrapport.pdf>
- ◆ Betty Collis & Jef Moonen, 2001  
(<http://www.kogan-page.co.uk/>)



# *From the survey: The United Kingdom*

The UK institutions report among the highest scores on the use of ICT in typical courses, although the actual range of ICT options and tools used seems relatively low. Scores for various types of flexibility offered (including teaching language) are among the lowest and there are no very high expectations for the future in this respect. This seems to be related with the low scores on the effects expected from changing student demand (lifelong learning or international students) and of the contribution that appropriate ICT use can be make to good education. It is well understood that international students are an important target group of UK institutions, but apparently this is perceived as an on-campus activity in traditional face-to-face learning settings, rather than by using ICT or distance learning options. Finally, the UK institutions are among the least concerned about foreign competition and thus demonstrate among the lowest scores on the effect of this on their ICT policies.